



McArthur River Mine Community Benefits Trust

Annual Review 2025



McARTHUR RIVER MINE
COMMUNITY BENEFITS TRUST



Version Control

Version	Date	Org.	Personnel	Notes
1	10 Sept 2025	Plan C	Jim Gleeson Marilyn Trad Patrick Sankey	Draft
2	23 Oct 2025	Plan C	Sam Carrick	Graphic update
3	8 Dec 2025		Jim Gleeson Patrick Sankey	Final edit and Financial Report Updated

Cover image: Malandarri Festival 2025 (Source: Benjamin Warlngundu Ellis)



Executive Summary

In 2025, the MRM Community Benefits Trust (CBT) marked its eighteenth year of operation. Programs and investments supported by the Trust in the 2024-25 financial year have seen the execution of 13 new grants valued at \$ 1,981,149.71(ex GST) and the progression of six CBT-led projects with CBT investments and commitments valued at \$ 2,301,923.99 over the financial year.

Grants

The grant programs have supported all six focus areas of the Trust (Education, Environment, Enterprise and Job Creation, Health, Social and Community Development, and Culture and Art).

Project or Program	Grant recipient	Focus area	Value (ex GST)	Description
GYGM Establishment Costs	GYGM	Social & Community Development	\$ 40,093.23	Funding for GYGM to prepare and deliver funding application for establishment of the organisation.
GYCS Football Trips	GYCS	Health	\$ 15,000.00	Funding to support participation in the sporting competitions in Darwin and Katherine.
Waralungku Arts CCTV	Waralungku Arts Centre	Culture and Arts	\$ 7,666.81	Funding for installation of CCTV cameras for the Art Centre.
Borroloola School Breakfast Program	Borroloola State School	Education	\$ 101,250.00	Funding for the Borroloola School Breakfast Program 2025-2027.
JMF Darwin Competition	JMF	Education	\$ 40,960.00	Funding to support participation of two teams of students from Borroloola and Robinson River in School of Sport Education NT football tournament.
GYGM Establishment Major Funding	GYGM	Social and Community Development	\$ 1,200,000.00	Funding for major establishment costs for GYGM.
GYCS Bus Purchase	GYCS	Social & Community Development	\$ 130,000.00	Funding to purchase 22-seater bus for GYCS.
Marranbala Sea Country Ranger Unit Establishment	Namultja Aboriginal Corporation	Environment	\$ 47,500.00	Funding for a small marine vessel for monitoring and evaluation of cultural and ecological marine values.



Project or Program	Grant recipient	Focus area	Value (ex GST)	Description
GYCS Funding for bus to AFL Games	GYCS	Health	\$ 20,000.00	Funding for bus travel to AFL games in Katherine for the 2025 season.
Plumbing Upgrades and Security for Showgrounds and Rodeo.	Borroloola Amateur Race Club	Social and Community Development	\$ 40,519.00	This project is ongoing from the 2024 project of the new ablution block.
Malandarri Festival 2025	GYCS	Culture and Art	\$ 296,606.71	Funding to GYCS to deliver Malandarri festival locally
Waralungku Arts 2025 Events	Waralungku Arts Centre	Culture and Art	\$ 31,554.00	Funding to support involvement in various markets and promotional events in 2025.
Blackroo - Deadly Diamonds Program	Blackroo First Nations Academy of Excellence	Health	\$ 10,000.00	Funding to support Sonnyanne and Jayvina Raggett with expenses for participation in Emerging Deadly Diamonds Netball Program.
Total				\$ 1,981,150.52

CBT-led Projects

In addition to the grant program, during the reporting period the Trust progressed projects led by the CBT that bring immediate and longer-term benefit to the region that sit outside the grants program. These CBT-led projects include:

Project	Investment in 2024-25 FY (ex GST)
CBT Youth and Community Program GYCS year two establishment funding	\$ 287,700.00
CBT Youth and Community Program GYCS purchase of three vehicles	\$ 222,049.10
Academic Assistance Bursary	\$ 1,500.00
Jirribilyi CBT Development capital works grant co-contribution commitment	\$1,100,000.00
House Purchase – 38 Anyula Street Borroloola	\$ 686,056.93
Borroloola Church Musical instruments	\$ 4,617.96
TOTAL	\$ 2,301,923.99

For further information on CBT led projects see Appendix 2.



The Trust Board met four times during the year in addition to the Annual General Meeting for the previous financial year, held in October 2025.

In the 18 years to 30 June 2025, the Trust has committed over **\$27.9 million** (ex GST) to **177 grant projects** and **27 CBT-led projects**. The supported programs have reached across the entire Gulf region targeted by the Trust. While the majority has centred around the town of Borroloola, programs have also supported the communities of the Sir Edward Pellew Islands, Limmen National Park, King Ash Bay and Robinson River. Significantly, the benefits of these programs have also been shared among the four local Indigenous language groups that are represented on the Trust board – Gudanji, Marra, Yanyuwa and Garrwa – and their representative organisations.

This Annual Review provides a summary of the Trust's activities during the **2024-25 financial year** and its financial position.

The Special Purpose Financial Report prepared by Trust accountant, Deloitte, and audited by TDH Accountants is summarised in this document. The financial position of the Trust is summarised as follows:

- **A deficit of \$41,684 for the year ended 30 June 2025**
- **operating costs at 18% of total revenue; and**
- **cash and bank balances of \$9,257,979** enabling the Trust to consider supporting major projects, honour commitments already approved and continue to allocate a high percentage of annual revenue to grant funding.



Table of Contents

1. MRM COMMUNITY BENEFITS TRUST OVERVIEW	1
OBJECTIVES	1
COMMITMENTS.....	1
CHARITABLE PURPOSE	1
THIS REPORT.....	2
2. TRUSTEE BOARD.....	3
DIRECTORS.....	3
BOARD MEETINGS	4
3. TRUST ACTIVITIES	5
2024-2025 OPERATIONS	5
4. GRANTS.....	8
ONGOING PROGRAMS.....	8
GRANTS – NEW PROGRAMS.....	8
ALLOCATION AGAINST FOCUS AREAS	8
GRANTS HISTORY	9
CBT-LED PROJECTS	10
CBT-LED PROJECTS INVESTMENT.....	11
OVERALL CBT INVESTMENT 2007 - 2025	11
5. FINANCIAL REPORT – TO BE UPDATED.....	13
FINANCIAL INDICATORS	13
FINANCIAL AND NON-FINANCIAL CONTRIBUTIONS	14
DISTRIBUTIONS	14
6. OUTCOMES BASED CHECKLIST.....	16
KEY PERFORMANCE MEASURES	16
ACTION AGAINST PRIORITIES	17
APPENDIX 1: ALL APPLICATIONS JULY 2024 – JUNE 2025.....	18
APPENDIX 2: CBT LED DEVELOPMENTS JULY 2024 – JUNE 2025.....	20



1. MRM Community Benefits Trust Overview

On 4 July 2007, McArthur River Mining (MRM) and the Northern Territory Government (NTG) entered into an agreement to establish the MRM Community Benefits Trust (CBT) as a vehicle for delivering social and economic benefits to the Borroloola regional community.

Objectives

The Trust aims to:

- Facilitate ongoing sustainable development of the community and the region including community capacity building and local business enterprise development.
- Build infrastructure within the community to a level that will facilitate the creation of local jobs, diversity of new enterprise, beneficial social activity and improved health outcomes.
- Enhance the positive social and economic impact of MRM's mining operations on the community and the region as far as is reasonably practical.
- Create jobs and training opportunities.

Commitments

The Trust is committed to supporting:

1. Employment, training and enterprise development generated both through MRM's mining operations and in the wider Borroloola economy including:
 - a. Fulfilling MRM's target to achieve 20% workforce participation by Indigenous people.
 - b. The commitment to generate and support the establishment of one new local business per annum to supply a product or service to the mine.
2. A community-based package of social and economic programs, benefiting enterprise and job creation; environment; education; social and community development; health; culture and art.

Charitable Purpose

The charitable purpose of the Trust is to provide:

- Grants, scholarships, bursaries and other assistance for education, vocational training and enterprise development
- Grants and other assistance for community infrastructure and community development, including the promotion of initiatives in the areas of health, law, arts, sport and culture.



This Report

This Annual Review covers the operations of the Trust for the financial year ending 30 June 2025.

As required under the Trust Deed, this Annual Review includes:

- A summary of the Trust's activities
- The financial position of the Trust
- Details of the distributions made by the Trustee during the financial year and the projects to which the distributions relate
- Impact on regional development, new jobs and community infrastructure.

Please note:

- All dollar values for grants committed are quoted excluding GST.
- All reporting is on a financial year basis with this report and its financials relevant to the year ending 30 June 2025.



2. Trustee Board

Directors

The Trustee Board comprised fourteen Directors (as of 30 June 2025) whose roles are to manage the Trustee Company's business and affairs, authorise payments and appoint and oversee the project officers. The Board members during the 2024-25 financial year were as follows.

Trustee Directors, 2024-25

Constitutional requirement	Director	Changes
Two Directors nominated by MRM, including one independent	Samuel Strohmayer COO of Zinc Assets, Glencore	Resigned 24 June 2025
	Michael Burgess Independent Director	-
	Tracy Jones Ex-officio Director	Resigned 24 June 2025
Two Directors nominated by the Northern Territory Government, including one independent	Jake Quinlivan Regional Executive Director, Big Rivers Region, Department of Chief Minister	-
	Sharon Hillen Independent Director	-
Two Directors elected by Community Members (one female and one male)	Marlene Karkadoo	-
	Vacant (male)	-
Eight Directors representing Indigenous Members	Noel Dixon Corrine Coombes Garrwa representatives	-
	Samuel Evans Emily Evans Marra representatives	-
	Elizabeth Gillett Vacant Yanyuwa representatives	-
	Alan Baker Nikita Baker Gudanji representatives	-

The eight Directors representing Indigenous Members are nominated annually by the MAWA Board as the representative body for the four language groups within the region.

Board Meetings

A quorum for a meeting of Directors is five, with at least two of the Directors forming the quorum having been nominated by each of the Foundation Members. The Board met five times in the 2024-25 financial year including the AGM.

Attendance at Board Meetings, 2024-25

Director	20 August 2024	4 December 2024	5 March 2025	7 May 2025	Total meetings
Sam Strohmayer	✓		✓	✓	3
Mike Burgess			✓	✓	2
Jake Quinlivan	✓	✓	✓	✓	4
Alan Baker	✓	✓			2
Samuel Evans	✓		✓		2
Noel Dixon	✓	✓	✓		3
Emily Evans	✓	✓	✓	✓	4
Elizabeth Gillett	✓	✓	✓	✓	4
Nikita Baker	✓	✓	✓	✓	4
Corrine Coombes	✓	✓		✓	3
Marlene Karkadoo	✓	✓	✓	✓	4
Tracy Jones	✓		✓	✓	3
Sharon Hillen				✓	1
Total attending	11	8	10	10	

- Term of engagement as Director
- ✓ In attendance
- ✓P Proxy in attendance

All meetings in 2024-25 had a quorum, ensuring agenda items were able to be ratified at each meeting.

3. Trust Activities

2024-2025 Operations

Project Officer

Plan C acted as the Community Benefits Trust Project Officers for the 2024-25 financial year.

Marketing

In 2017, the Board launched a dedicated website (www.mrmcommunitytrust.com). This site continues to be used, and the site is continually updated to ensure it is maintained and up to date. In the 2024-2025 financial year the website was updated with the addition of electronic grant application forms and an improved feedback section for easier communication and a better experience.

The McArthur River Mine Community Benefits Trust Facebook page at the end of June 2025 had 1,243 followers, an increase of 106 followers from the previous year. In the 2024-25 financial year, the Facebook page was continually monitored and updated with many posts being uploaded to keep people informed through social media. The Project Officers also monitor social media for mentions, tags and shout outs to the Trust and reshare to the page.

Consultation

Project Officers visited Borroloola 5 times during the 2024-25 reporting period to conduct engagement and work with funded stakeholders, monitor grants, progress projects and attend board meetings. Further consultation was conducted remotely via email, MS Teams or telephone. All engagements are recorded quarterly in the Project Officer Report prepared for the Board Meetings.

Financial Reporting

Deloitte, together with Board Members and Project Officers, have continued their work in improving financial reporting, ensuring clear reports are provided quarterly.

Strategic Planning

The 2022-2025 Three-Year Plan was drafted based on review of the previous plan, community and stakeholder engagement, and review of other relevant documents. The Three-Year Plan was adopted at the November 2022 Board Meeting. Project Officers prepared a new Three-year Plan for the period 2026-2029 which was presented to the board at the 2025 AGM and adopted at the November 2025 Board Meeting.

The Three-Year Plan is supported by the Annual Priorities, which are prepared every 12 months to identify the projects and activities the Trust want to focus on. The Annual Priorities are discussed and endorsed by the Board at the AGM.



Significant CBT-led Projects

Jirribilyi

During the 2024 / 2025 financial year the CBT committed \$1,100,000.00 as a co-contribution towards a capital works grant for the development of Jirribilyi. The CBT was successful in this grant application with significant funds being provided to the project via the National Indigenous Australians Agency (NIAA). At the time of writing the design process is complete, development approvals obtained, and the CBT is currently undergoing a tendering process to secure a contractor to build the development.

Jirribilyi is a proposed \$24 million mixed-use development including retail, commercial, community and accommodation use. It is being developed by the CBT to support economic development and entrepreneurship in the region and provide more services in an underserved community. Construction completion is expected in 2027.

The development will include:


- 3 commercial tenancies - including Purple House Renal Dialysis, NTG Child and Family Centre and an NTG Services Hub.
- 6 retail tenancies - including fitted-out bakery, café and pharmacy. Three retail tenancies dedicated to supporting local business establishment.
- a community meeting space and language centre.
- a youth and family programs precinct.
- Accommodation for business operators and service providers.
- High-quality parkland and public spaces for improved community amenity.



The CBT is investing in Borroloola Central to create space for community and economic activity and address the shortages of retail and commercial space in Borroloola which has limited creation of retail and commercial opportunities and services.

The project aligns with a key objective of the trust: *to build infrastructure within the community to a level that will facilitate the creation of local jobs, diversity of new enterprise, beneficial social activity and improved health outcomes.*

The CBT will also be maximising local employment, business development and supply opportunities for local community members, as well as businesses and locals who aspire to open a shop, business or service at Jirribilyi.



Gulf Youth and Community Services (GYCS)

In August 2023, the CBT initiated the establishment of a new stand-alone Youth and Community Program in Borroloola aimed at providing wellbeing programs and opportunities for local young people.

Gulf Youth and Community Services (GYCS) is about supporting young people's and community wellbeing in the region. Community members have consistently identified the needs of young people in Borroloola and Robinson River as their highest priority.

The program is led by Coordinator Steve McAllan who is supported by local Wellbeing Officers who deliver the programs, which include health, sport and recreation, life skills, training and other activities. These programs are undertaken in partnership with other organisations, including Borroloola School Learning on Country Program, Roper Gulf Regional Council and other providers.

During the last financial year GYCS became a standalone charity with a range of other funding partnerships and programs established to grow service provision. The CBT's ongoing investment is to ensure the new entity is established to be sustainable, impactful and provides wellbeing outcomes to local young people and community members.

To date, the CBT has contributed \$2m in funding toward GYCS establishment including the purchase of vehicles and accommodation for GYCS staff. GYCS was established as a service based on extensive engagement with Elders and community, as well as extensive planning to ensure the program meets community needs and expectations.



4. Grants

Ongoing Programs

Programs approved and contracted in prior years that continued to be active during the 2024-25 financial year, and where unexpended, committed funds remained on these investments and totalled \$ 462,367.40 including GST (see table below).

Unexpended Committed Funds per Funding Category, as of 30 June 2025

Category	Amount (including GST)
Culture and Art	\$ 65,253.47
Health	\$ 16,050.00
Education	\$ 9,813.93
Enterprise and Job Creation	nil
Environment	\$ 8,250.00
Social and Community Development	\$ 363,000.00
TOTAL (including GST)	\$ 462,367.40

Grants – New Programs

Submission outcomes

A total of **18 grant applications** were received and reviewed by the Board during the 2024-25 financial year; **13 grants** were approved and executed before 30 June 2025.

Allocation against Focus Areas

Annual Investment

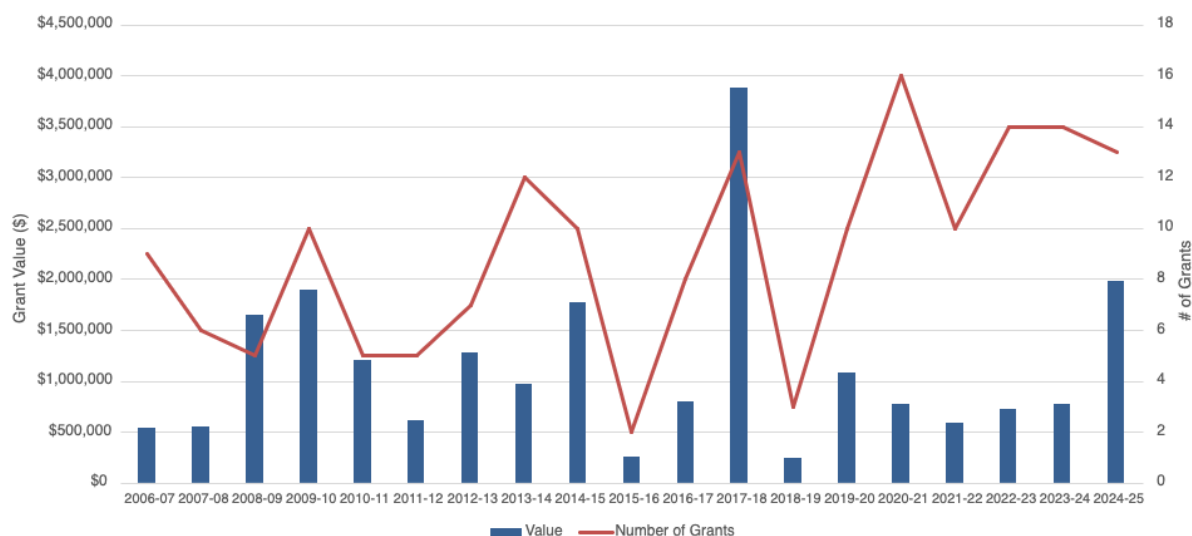
During the 2024-25 financial year, the number of grants approved was higher than average, and the value of the grants was higher than average. In addition, investments and commitments to CBT-led projects increased.

Over the 2024-25 financial year, a total of 13 grants were executed with a total commitment of **\$ 1,981,150.52 (ex GST)** and six CBT-led projects with a total commitment of **\$ 2,301,923.99 (ex GST)**.

As shown in the graph below, there is typically wide variation from year to year due to variables such as size and scale of projects, time lags between project development, approval and delivery, CBT priorities, and the influence of major projects.



Annual number and value of grants, 2007-2025



The new grants approved between July 2024 – June 2025 covered all the six focus areas of the Trust and are divided as follows.

New Grants by Focus Area and Value, 2024-25

Focus areas	No. grants	Total grant value (ex GST)	% of total
Enterprise and Job Creation	1	\$ 1,200,000.00	61%
Education	2	\$ 142,210.00	7%
Environment	1	\$ 47,500.00	2%
Health	3	\$ 45,000.00	2%
Culture and Art	3	\$ 335,828.29	17%
Social and Community Development	3	\$ 210,612.23	11%
Total	13	\$ 1,981,150.52	100%

Grants History

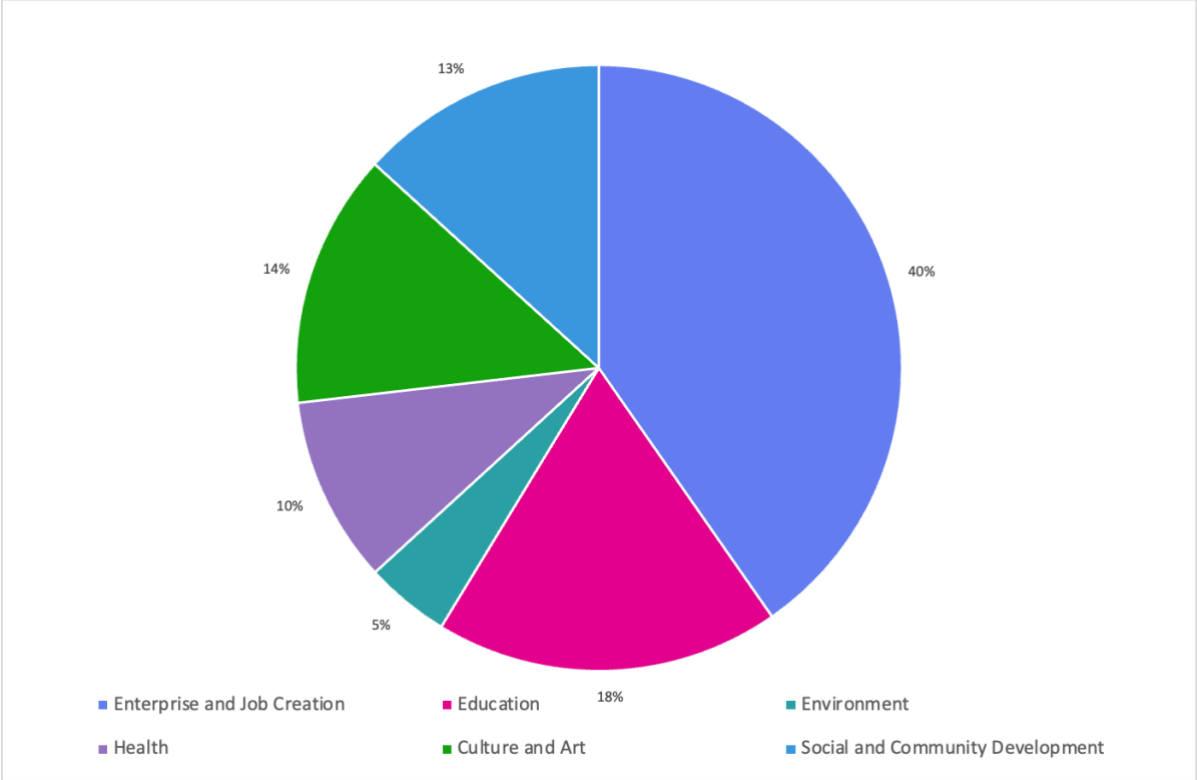
The 2024-25 results bring the total number of grants executed since the formation of the Trust to **177** and the total value committed to grants to **\$ 21.5 million (ex GST)**. The allocation of all executed grants since the establishment of the Trust is demonstrated below.

Total Grants by Focus Area and Value, 2007-25

Focus areas	No. grants	Total grant value (ex GST)	% of total
Enterprise and Job Creation	37	\$ 8,648,568.03	40%
Education	37	\$ 3,944,145.27	18%
Environment	7	\$ 969,061.57	5%
Health	27	\$ 2,132,721.75	10%
Culture and Art	40	\$ 2,915,366.50	14%
Social and Community Development	29	\$ 2,842,723.10	13%
Total	177	\$ 21,452,586.22	100%



Grants as a Percentage of Total Commitments, 2007 – 2025



CBT-led Projects

In addition to its ongoing grants program, a number of CBT-led projects and programs are funded by the Trust. These projects and programs are identified through community engagement and are directed by the board and often fill the gaps where grant investments are not meeting community aspirations and benefits. These projects bring immediate and longer-term benefit to the region. These CBT-led projects for FY 2025 include:

- Youth and Community Program – GYCS Establishment
- Academic Assistance Bursary
- Purchase of vehicles for GYCS service delivery and programming
- Purchase of musical instruments for Borroloola Church
- CBT Development – Jirribilyi development co-contribution
- Purchase of 38 Anyula Street, Borroloola (leased to GYCS)

New CBT-led Projects by Focus Area and Value, 2024-25

Focus areas	No. CBT-led Projects	Total CBT-led value (ex GST)	% of total
Enterprise and Job Creation	1	\$ 1,100,000.00	48%
Education	1	\$ 1,500.00	0%
Environment	0	\$ 0.00	0%
Health	0	\$ 0.00	0%
Culture and Art	0	\$ 0.00	0%
Social and Community Development	4	\$ 1,200,424.99	52%
Total	6	\$ 2,301,923.99	100%



CBT-led Projects Investment

The 2024-25 results bring the total number of CBT-led projects executed since the formation of the Trust to 23 and the total value committed to \$6.3 million (ex GST). The allocation of all executed CBT-led projects since the establishment of the Trust is demonstrated below.

Total CBT-led Projects by Focus Area and Value, 2020-25

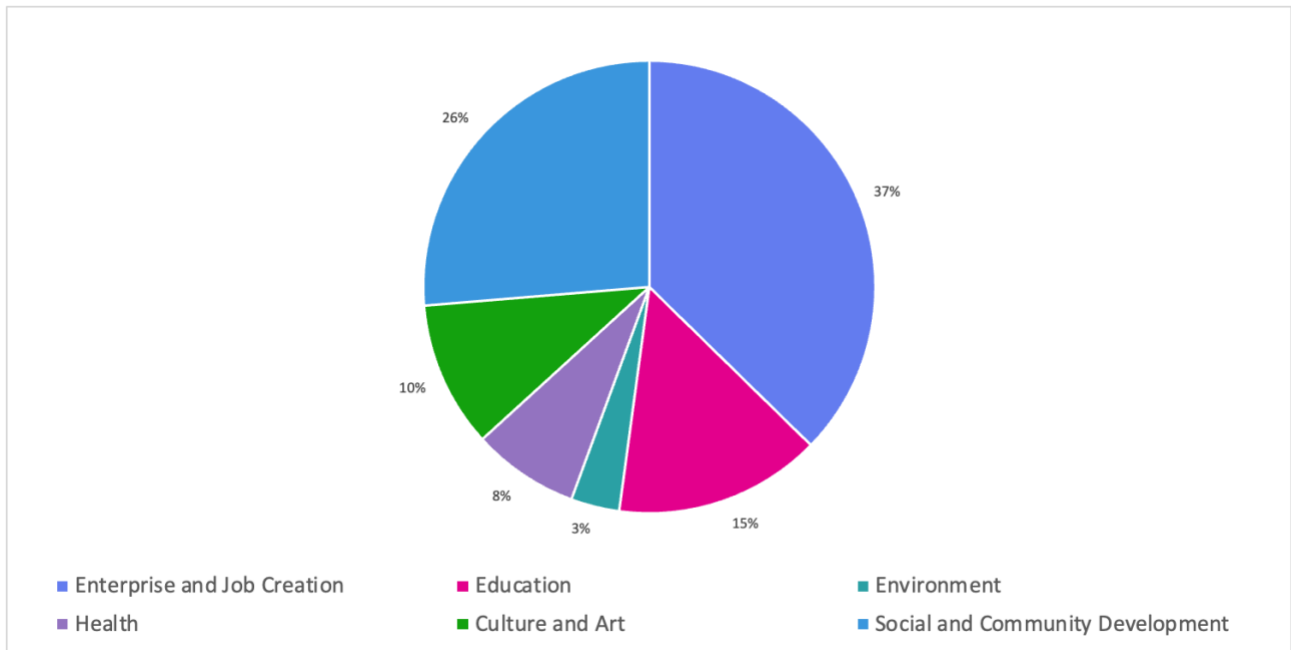
Focus areas	No. CBT-led Projects	Total CBT-led value (ex GST)	% of total
Enterprise and Job Creation	8	\$ 1,772,352.85	27%
Education	6	\$ 193,519.47	3%
Environment	0	\$ 0.00	0%
Health	0	\$ 0.00	0%
Culture and Art	0	\$ 0.00	0%
Social and Community Development	13	\$ 4,505,704.95	70%
Total	27	\$ 6,471,577.27	100%

Overall CBT Investment 2007 - 2025

The 2024-25 results bring the total number of projects funded since the formation of the Trust, both through grants and CBT-led projects to 199 and the total value committed to **\$ 27,748,736.80** (ex GST). The allocation of all executed grants since the establishment of the Trust is demonstrated below.

Total Projects (CBT-led & Grants) by Focus Area and Value, 2007-2025

Focus areas	No. of Projects	Total project value (ex GST)	% of total
Enterprise and Job Creation	45	\$ 10,420,920.88	38%
Education	39	\$ 3,962,238.05	14%
Environment	7	\$ 969,061.57	3%
Health	27	\$ 2,132,721.75	8%
Culture and Art	40	\$ 2,915,366.50	11%
Social and Community Development	41	\$ 7,348,428.05	26%
Total	199	\$ 27,748,736.80	100%

All projects as a percentage of Total Commitments, 2007 – 2025

5. Financial Report

Financial Indicators

The Special Purpose Financial Report for the year ended 30 June 2025 was prepared by Deloitte, independently audited by TDH Chartered Accountants and approved by the Trust Board at the Annual General Meeting on 12 November 2025.

Commentary on the key financial indicators is summarised as follows.

Key financial indicators, as of 30 June 2025

	2025	2024
Revenue	\$ 2,444,274.00	\$ 1,494,370.00
Funding expenditure	(\$ 1,930,094.00)	(\$ 921,185.00)
Operating expenses	(\$ 450,046.00)	(\$ 227,554.00)
Surplus for the year	(\$ 41,684.00)	\$ 132,423.00
Cash and Cash Equivalents	\$ 9,257,979.00	\$ 10,467,347.00
Accumulated Surplus	\$ 9,439,325.00	\$ 9,481,009.00

Revenue

The sole source of income for the Trust was the annual donation by McArthur River Mining Pty Ltd. All contributions by MRM are in line with compliance requirements.

Surplus

The 2024/2025 year saw a deficit of \$41,684.

Investment Income

Investment income was up from \$ 276,063 in 2024 to \$ 489,498 in 2025.

Funding Expenditure

The value of funding payments made this year was significantly more than the previous year, (\$ 1,930,094 in 2025 compared to \$ 921,185 in 2024).

Operating Expenses

There was an increase in operating expenses, \$ 450,046 in 2025 compared to \$ 227,554 in 2024. There has been ongoing expenditure for consultants/specialists to progress development of CBT-led projects, particularly the CBT Development.

Cash and Cash Equivalents

The Cash and Cash Equivalent decreased from \$ 10,467,347 in 2024 to \$ 9,257,979 in 2025. The unexpended committed funds for 2025 were \$ 1,278,049.00.

The cash position of the Trust places it in a strong financial position to consider supporting major projects, honour investments already approved and continue to allocate a high percentage of annual revenue to grant funding.

Financial and Non-Financial Contributions

The operating expenses of the Trust have been able to be sustained at a low percentage of revenue due to the contributions of MRM in providing management services for the Trust. The Project Officer role, which also includes the Secretariat function, is delivered by a consultancy appointed and paid by MRM.

MRMs annual commitment to the Trust in the 2024/2025 financial year was **\$ 1,544,858**

The total contribution by MRM outside of annual contribution to support operations during 2024/2025 was valued at \$418,391.40 ex GST in addition to flights between the mine and Darwin provided to CBT directors.

Management services provided by Plan C as Project Officers and Deloitte (finance)

Project Officer & Secretariat	Deloitte (finance)
<ul style="list-style-type: none">• Grant management – submissions, contracts, reporting, monitoring• Community consultation and engagement• New program/project development• Database management – grants, stakeholders• Information management – submissions, reports, studies, photographs• Administrative support for all Board meetings• Correspondence• Tracking Board activities and clarifying issues on request• Data and information management• Management of CBT-led Projects	<ul style="list-style-type: none">• Governance of the Trust – statutory returns and financial reports• Financial and investment management

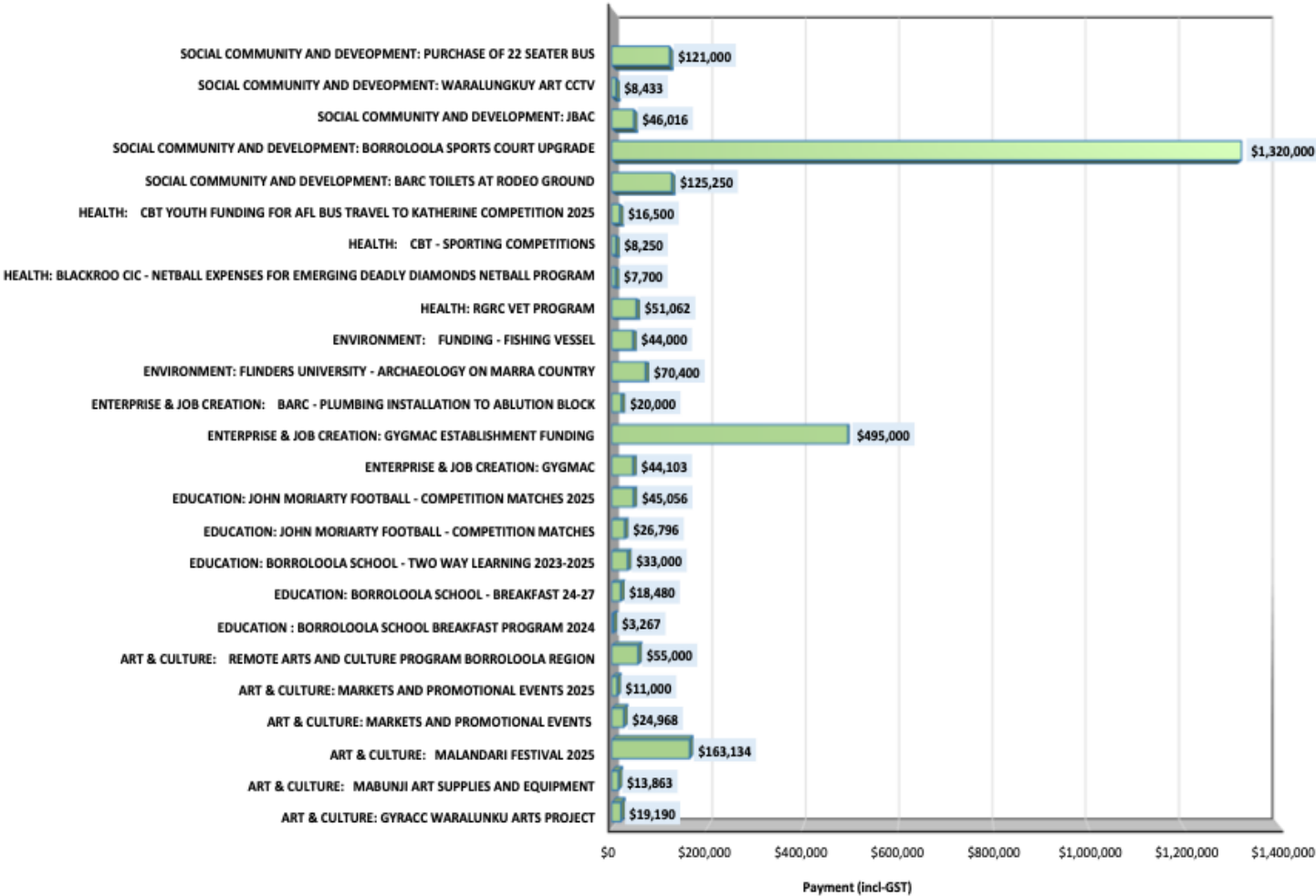
Distributions

There were a number of previously executed projects ongoing during the reporting period, and new projects executed in 2024-25. A summary of the distributions made to grant recipients during the 2024-25 financial year is provided below.



Grant payments (YTD 2025)

Grant recipient



Grant Payments July 2024 -June 2025



6. Outcomes Based Checklist

Key Performance Measures

The following key performance measures have been identified through the various Trust documents in relation to reporting responsibilities. These indicators will be used to measure the performance of the MRM Community Benefits Trust.

Area	Measures	Status
Governance	Compliance obligations met for MRM investment	✓
	Obligations for reporting met	✓
	Obligations for consultation met	✓
Investment	Percentage of available funds committed (i.e. MRM annual contribution) to grant programs and CBT-led development as directed by Board >85%	✓
	Percentage of funding spent on administration costs <5%	✓
	Spread of grant funding across the region	→
	Performance against priorities and needs	✓
Project outcomes	Outcomes of grant investments based on project reports	✓

Legend:

- ✓ Delivered
- X Not Progressed
- Work Continuing

Action Against Priorities

The *Community Benefits Trust Three-Year Plan (2022 – 2025)* sets out preferences arising from both community consultation and the Board's strategic workshop held annually. In addition, the Trust Agreement sets out commitments for the life of the Trust.

Priorities are summarised in the following table along with a brief commentary on the status of action taken during 2024-2025. Overall, it demonstrates that the Trust is continuing to support the identified needs and aspirations of the community and its overarching objectives.

Focus areas and Commitments	Priorities	Status	Action taken
Culture and Art	Malandarri Festival Grants for arts organisation to support local artist to produce and promote work	→	The Trust continues to support projects in the area of Culture and Art. These projects focus on cultural awareness and promotion, economic development for the artists, storytelling, creativity, collaboration, and providing activities and professional development opportunities. Supporting research and publications on culture and language Major grant to GYCS to produce the Malandarri Festival locally with community
Social & Community Development	Gulf Youth and Community Services	→	Three-year commitment to date to Gulf Youth and Community Services (GYCS) establishment, vehicles and infrastructure \$2m invested into planning and development of Jirribilyi \$1.5m commitment to Borroloola Cyclone Shelter and basketball courts \$1.5m commitment to Rocky Creek Bridge upgrade Supporting events for the community, such as NAIDOC and Christmas Supporting major infrastructure projects that provide benefit to the community
	Grants to local community organisations	→	
	Sport and recreation activities	→	
	Jirribilyi	→	
Education	Academic Assistance Bursary Grants to schools	→	CBT Academic Bursary Ongoing support for education programs through the schools, as well as supporting education opportunities through the youth and community program
Enterprise & Job Creation	Jirribilyi	→	Progressing Jirribilyi to provide local opportunities to promote economic development Supporting programs that create employment opportunities for local people
Environment	Sea Rangers	→	Supporting the Sea Rangers groups
Health	Youth and community wellbeing	→	Supporting the Youth and Community Program to provide health education / support providers

Legend:

- ✓ Delivered
- X Not Progressed
- Work Continuing



Appendix 1: All Applications July 2024 – June 2025

Project or Program	Grant recipient	Focus area	Value (ex GST)	Status at 30 June 2025
Additional Plumbing to Rodeo Grounds & Security for 2025 Event	Borrooloola Amateur Race Club	Social & Community Development	\$ 40,519.00	Executed
Borrooloola and Robinson River Strategic Animal Management Program	Animal Management in Rural and Remote Indigenous Communities	Environment	\$ 276,672.76	Not Supported
Borrooloola School Hoop Dreams	Borrooloola School Council	Culture and Art	\$ 65,000.00	Not Supported
Borrooloola School Outdoor Education	Borrooloola School Council	Education	\$ 40,000.00	Not Supported
Borrooloola Cultural Precinct Project - Scoping	Remote Strategy Plus (Auspiced by Mabunji ARIC)	Social & Community Development	\$ 336,386.82	Not Supported
Men's AFL travel Support for 2025	GYCS	Health	\$ 20,000.00	Executed
Borrooloola Health Check Week	NT Health – Borrooloola Health Centre	Health	\$ 12,130.00	Not Supported
Removal of Dead Vehicles from Borrooloola Township	Roper Gulf Regional Council	Social & Community Development	\$ 9,000.00	Approved but not executed
2025 Borrooloola Show	Borrooloola Gulf Show Society	Social & Community Development	\$ 10,000.00	Not Supported
Markets & Promotional Events	Mabunji ARIC – Waralungku Arts Centre	Culture & Arts	\$ 50,633.92	Partially approved and executed
Marranbala Sea Country Ranger Unit Establishment	Namultja Aboriginal Corporation	Environment	\$ 495,000.00	Partially approved and executed
Emerging Deadly Diamonds Netball Program	Blackroo Community Indigenous Corporation	Health	\$ 10,000.00	Executed
Waralungku Arts Centre Security Camera Installation	Mabunji ARIC – Waralungku Arts Centre		\$ 10,000.00	Executed
John Moriarty Football Competition Matches	Moriarty Foundation	Health	\$ 64,970.00	Executed
Borrooloola Arts & Cultural Program and Malandarri Festival	Artback NT	Culture & Arts	\$ 261,762.00	Not supported, funding provided to GYCS to localise festival delivery

Project or Program	Grant recipient	Focus area	Value (ex GST)	Status at 30 June 2025
GYGM Aboriginal Corporation Establishment	Gudanji Yanyuwa Garrwa Marra Aboriginal Corporation	Social and Community Development	\$ 1,300,000.00	Executed
Sporting Competitions in Katherine & Darwin	Gulf Youth & Community Service	Health	\$ 15,000.00	Executed
Robinson River School Improvements (2 applications)	Robinson River School	Education	\$ 1,080,000.00	Not Supported



Appendix 2: CBT-led Developments July 2024 – June 2025

Project or Program	Focus area	Value (ex GST)	Status at 30 June 2025	Description
Academic Assistance Bursary	Education	\$ 1,500.00	Completed	Provide funding to support high school students in Borroloola, Robinson River, Outstations and Town Camps in the purchase of essential IT equipment (computers, laptops, tablets and accompanying supplies) for school.
CBT Development / Jirribilyi	Enterprise and Job Creation	Development grant co-commitment \$ 1,100,000.00	In progress	Grant co-commitment to support capital works funding from NIAA for the development of a multi-use development at 6 Searcy Street, Borroloola. NIAA funding was approved in June 2024.
CBT Youth and Community Program – GYCS year two establishment funding	Social and Community Development	\$ 287,700.00	Completed	Delivery of year two establishment funding for the CBT Youth and Community Program in Borroloola and Robinson River (now named Gulf Youth and Community Services GYCS)
CBT Youth and Community Program – GYCS purchase of three vehicles	Social and Community Development	\$ 222,049.10	Completed	Purchase of 3 vehicles for the Gulf Youth and Community Service to use for service delivery and programming.
House Purchase – 38 Anyula Street Borroloola	Social and Community Development	\$ 686,056.93	Completed	Purchase of house at 38 Anyula Street Borroloola which has been leased by the CBT to GYCS to support accommodation for the program General Manager
Borroloola Church Musical equipment	Culture and Art	\$ 4,617.96	Completed	Purchase of musical equipment for the local church group
Borroloola Signage Strategy	Social and Community Development	TBA	In progress	Development of town signage using the Four Clans Artwork



