



ANNUAL REVIEW 2024

28 October 2024

Cover Image: Barunga Festival 2024

Executive Summary

In 2024 the MRM Community Benefits Trust marked its seventeenth year of operation. Programs supported by the Trust in the 2023-24 financial year has seen the execution of **14 new grants valued at \$772,524.83**. The grant programs have supported four of the six focus areas of the Trust (Education, Environment, Enterprise and Job Creation, Health, Social and Community Development, and Culture and Art).

Project or Program	Grant recipient	Focus area	Value (ex GST)	Description
Artback NT 2024 Program	Artback NT	Culture and Arts	\$212,400.00	Malandarri Festival and activities aimed at children, youth, men and women. Specific programming for the festivals and workshops program will be developed annually.
Waralungku Arts Supplies and Equipment	Waralungku Arts Centre	Culture and Arts	\$22,602.73	Provision of art supplies and new equipment for arts centre.
Christmas Celebrations	MAWA	Social and Community Development	\$6,000.00	Support for a Borroloola Christmas lights competition, including prizes and activities, and hosting a Christmas in July party for the community.
GYRACC Waralungku Art Exhibition Project	GYRACC	Culture and Arts	\$29,955.60	Develop and delivery of art exhibition featuring local artists.
Arrkula Yinbayarra singers travel	Archie Roach Foundation	Education	\$9,900	Support for singers traveling to perform.
JMF Program 2024	John Moriarty Foundation	Education	\$44,360.00	Support football competition opportunities in Darwin and Katherine for Borroloola and Robinson River kids.
Waralungku Arts Events	Waralungku Arts Centre	Culture and Arts	\$37,698.26	Funding to support Waralungku Arts to attend events to sell artwork and promote the centre.
Jarrdimba Bayamuku Camp Infrastructure	Jarrdimba Bayamuku Aboriginal Corporation	Social and Community Development	\$134,621.39	Infrastructure project to allow cultural camps at Seven Emu Downs.
BARC Toilets	Borroloola Amateur Race Club	Social and Community Development	\$125,250.00	Purchase additional ablution block with toilets and showers.
Waralungku Arts Air Conditioning	Waralungku Arts Centre	Enterprise and Job Creation	\$9397.27	Replacement of old and discontinued air-conditioning units to improve experience for visitors and artists and help preserve art works.
Waralungku Arts Training and Events	Waralungku Arts Centre	Culture and Arts	\$30,000	Funding to attend and participate in a series of art shows and markets.

Project or Program	Grant recipient	Focus area	Value (ex GST)	Description
Borroloola School Community Activities for Adults	Borroloola school	Social and Community Development	\$20,000	After school social interaction program for adults in the community. The Program focuses on helth, arts, and social interaction for improved wellbeing. This is a trail to see how it can be facilitated.
Sea Ranger Unit Indigenous Knowledge Trailer	Mabunji Sea Ranger Unit	Education	\$30,000	Purchase camper trailer to support men's and women's camps, as well as the Learning on Country Camps.
BARC Rodeo Grounds Upgrades	Borroloola Ameteur Race Club	Social and Community Develoment	\$60,339.58	Funds to replace and repair aging infrastructure including arena posts and rails, holding pens, backyards and existing ablution block.
Total \$772,524.83				

In addition to these projects, during the reporting period the Trust worked on internally led projects that bring immediate and longer-term benefit to the region that sit outside the grants program. These CBT-led projects include:

Project	Investment in 2023-24 FY
Youth and Community Program	\$449,413.39
Academic Assistance Bursary	\$90,754.81
CBT Development	\$1,435.80
Borroloola Signage Strategy	nil

For further information on CBT led projects see Appendix 2.

The Trust Board met four times during the year in addition to the Annual General Meeting for the previous financial year, held in October 2024.

In the 17 years to 30 June 2024, the Trust has committed over \$26 million (ex GST) to 177 grant projects. The supported programs have reached across the entire Gulf region targeted by the Trust. While the majority has centred around the town of Borroloola, programs have also supported the communities of the Sir Edward Pellew Islands, Limmen National Park, King Ash Bay and Robinson River. Significantly, the benefits of these programs have also been shared among the four local Indigenous language groups that are represented on the Trust board - Gudanji, Marra, Yanyuwa and Garrwa - and their representative organisations.

This Annual Review provides a summary of the Trust's activities during the **2023-24 financial year** and its financial position.

The Special Purpose Financial Report prepared by Trust accountant, Deloitte, and audited by TDH Accountants is summarised in this document. The financial position of the Trust is summarised as follows:

- A surplus of \$132,423 to the year ending 30 June 2024
- operating costs at 15% of total revenue
- cash and bank balances of \$10,467,347 enabling the Trust to consider supporting major projects, honour commitments already approved and continue to allocate a high percentage of annual revenue to grant funding an CBT-led Projects.

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1. MRM Community Benefits Trust Overview

On 4 July 2007, McArthur River Mining (MRM) and the Northern Territory Government (NTG) entered into an agreement to establish the MRM Community Benefits Trust (the Trust) as a vehicle for delivering social and economic benefits to the Borroloola regional community.

Objectives

The Trust aims to:

- Facilitate ongoing sustainable development of the community and the region including community capacity building and local business enterprise development
- Build infrastructure within the community to a level that will facilitate the creation of local jobs, diversity of new enterprise, beneficial social activity and improved health outcomes
- Enhance the positive social and economic impact of MRM's mining operations on the community and the region as far as is reasonably practical
- Create jobs and training opportunities.

Commitments

The Trust is committed to supporting:

- 1. Employment, training and enterprise development generated both through MRM's mining operations and in the wider Borroloola economy including:
 - a. Fulfilling MRM's target to achieve 20% workforce participation by Indigenous people
 - b. The commitment to generate and support the establishment of one new local business per annum to supply a product or service to the mine
- 2. A community-based package of social and economic programs, benefiting: enterprise and job creation; environment; education; social and community development; health; culture and art.

Charitable Purpose

The charitable purpose of the Trust is to provide:

- Grants, scholarships, bursaries and other assistance for education, vocational training and enterprise development
- Grants and other assistance for community infrastructure and community development, including the promotion of initiatives in the areas of health, law, arts, sport and culture.

This Report

This report covers the operations of the Trust for the financial year ending 30 June 2024.

As required under the Trust Deed, this Annual Review includes:

- A summary of the Trust's activities
- The financial position of the Trust
- Details of the distributions made by the Trustee during the financial year and the projects to which the distributions relate
- Impact on regional development, new jobs and community infrastructure.

Please note:

- All dollar values for grants committed are quoted excluding GST.
- All reporting is on a financial year basis with this report and its financials relevant to the year ending 30 June 2024.

2. Trustee Board

Directors

The Trustee Board comprised fourteen Directors (as at 30 June 2024) whose roles are to manage the Trustee Company's business and affairs, authorise payments and appoint and oversee the supporting officers. The Board members during the 2023-24 financial year were as follows.

Constitutional requirement	Director	Changes
Two Directors nominated by MRM, including one	Samuel Strohmayr COO of Zinc Assets, Glencore	
independent	Michael Burgess Independent Director	
	Toni Tapp Coutts Independent Director	Resigned March 2023
Two Directors nominated by the Northern Territory Government, including	Sharon Hillen Independent Director	Appointed November 2023
one independent	Jake Quinlivan Regional Executive Director, Big Rivers Region, Department of Chief Minister	
Two Directors elected by	Vacant	
Community Members	Marlene Karkadoo	
	Noel Dixon Corrine Coombes Garrwa representatives	
Eight Directors representing Indigenous	Samuel Evans Emily Evans Marra representatives	
Members	David Harvey Elizabeth Gillett Yanyuwa representatives	DH resigned November 2023
	Alan Baker Nikita Baker Gudanji representatives	

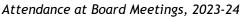
Trustee Directors, 2023-24

The eight Directors representing Indigenous Members are nominated annually by the Board of MAWA as the representative body for the four language groups within the region. A proxy Director has also been nominated for Marra (Warren Timothy) and Yanyuwa (Keith Rory).

Board Meetings

A quorum for a meeting of Directors is five, with at least two of the Directors forming the quorum having been nominated by each of the Foundation Members. The Board met four times in the 2023-24 financial year including the AGM.

Director	23 August 2023	22 November 2023	21 February 2024	22 May 2024	Total meetings
Sam Strohmayr	✓	✓	✓		3
Mike Burgess	\checkmark	✓	✓	✓	4
Jake Quinlivan	\checkmark	√	✓	✓	4
Alan Baker		✓		✓	3
Samuel Evans			✓		1
David Harvey					0
Noel Dixon	✓	✓			2
Emily Evans	✓	✓	✓	✓	4
Elizabeth Gillett	\checkmark	√			2
Nikita Baker		√	✓	✓	3
Corrine Coombes		✓	✓		3
Marlene Karkadoo	\checkmark	✓	✓	✓	4
Tracy Jones	✓	✓	✓		3
Sharon Hillen				~	1
Total attending	8	11	9	7	





Term of engagement as Director

In attendance √P Proxy in attendance

All meetings in 2023-24 had a quorum ensuring agenda items were able to be ratified at each meeting.

3. Trust Activities

2023-2024 Operations

Project Officer

Plan C acted as the Community Benefits Trust Project Officers for the 2023-24 financial year.

Marketing

In 2017, the Board launched a dedicated website: www.mrmcommunitytrust.com. This site continues to be used, and the site is continually updated to ensure it is maintained and up to date. In the 2023-2024 financial year the website was updated and improved for easier used and a better experience.

The McArthur River Mine Community Benefits Trust Facebook page at the end of June 2024 had 1137 followers, an increase of 269 followers from the previous year. In the 2023-24 financial year, the Facebook page was continually monitored and updated with many posts being uploaded to keep people informed through social media. The Project Officers also monitor social media for mentions, tags and shout outs to the Trust and reshare to the page.

Consultation

Project Officers visited Borroloola 3 times during the 2023-24 reporting period to conduct engagement. Further consultation was conducted remotely via email, MS Teams or telephone. All engagements are recorded quarterly in the Project Officer Report prepared for the Board Meetings.

Financial Reporting

Deloitte together with Board Members and Project Officers have continued their work in improving financial reporting, ensuring clear reports are provided quarterly.

Strategic Planning

The 2022-2025 Three-Year Plan was drafted based on review of the previous plan, community and stakeholder engagement, and review of other relevant documents. The Three Year Plan was adopted at the November 2022 Board Meeting. The Three-Year Plan will be supported by the Annual Priorities, which will be prepared every 12 months to identify the projects and activities the Trust want to focus on.

4. Grants

Ongoing Programs

Programs approved and contracted in prior years that continued to be active during the 2023-24 financial year, and where unexpended, committed funds remained on these investments totalled \$1,860,192including GST (see table below). A large proportion of this is the Borroloola Sports Courts project.

Unexpended Committed Funds per Funding Category, as at 30 June 2024

Category	Amount (including GST)
Culture and Art	\$102,757
Health	\$46,420
Education	\$87,932
Enterprise and Job Creation	\$125,250
Environment	\$256,000
Social and Community Development	\$1,241,833
TOTAL (including GST)	\$1,860,192

Grants - New Programs

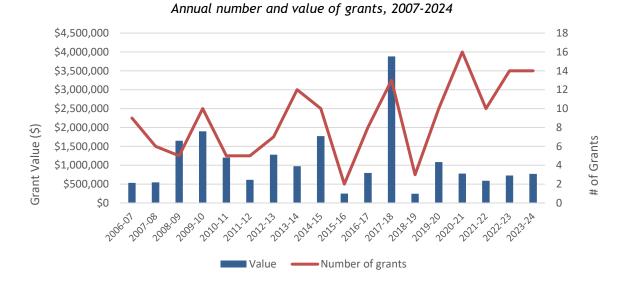
Submission outcomes

A total of **19 submissions** were received and reviewed by the Board during the 2023-24 financial year, of these **nine were executed** before 30 June 2024. An additional five grants from the previous financial year were also executed.

Allocation against Focus Areas

Annual Investment

During the 2023-24 financial year, the number of grants approved was higher than average, however the value of the grants was in line with the average. As previously indicated, 14 grants were executed with a total commitment of \$772,524.83 (ex GST). As shown in the graph below, there is typically wide variation from year to year due to variables such as the capacity of local organisations, size and scale of projects, time lags between project development, approval and delivery, CBT priorities, and the influence of major projects.



The new grants approved in July 2023 - June 2024 covered four of the six focus areas of the Trust and are divided as follows.

Focus areas	No. grants	Total grant value	% of total
		(ex GST)	
Enterprise and Job Creation	1	\$ 9397.27	1.22%
Education	2	\$74,360.00	9.62%
Environment	0	\$0	0%
Health	0	\$0	0%
Culture and Art	6	\$342,556.59	44.34%
Social and Community Development	5	\$346,210.97	44.82%
Total	14	\$772,524.83	100%

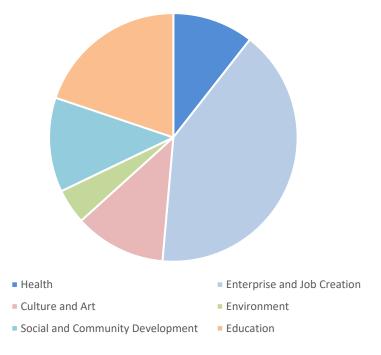
New Grants b	y Focus Area and	Value, 2023-24
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Trust History

The 2023-24 results bring the total number of grants executed since the formation of the Trust to 177 and the total value committed to \$23.7 million (ex GST). The allocation of all executed grants since the establishment of the Trust is demonstrated below.

Focus area	No. of grants	Value of grants (ex GST)	% of total value
Enterprise and Job Creation	42	\$8,108,420.89	34.1
Education	37	\$3,938,857.32	16.6
Environment	6	\$1,152,928.00	4.9
Health	23	\$2,053,721.75	8.6
Culture and Art	37	\$2,579,538.21	10.9
Social and Community Development	32	\$ 5,928,381.83	24.9
Total	177	\$23,761,848.01	100%

Grants by Fo	cus Area ar	nd Value.	2007-2024
Or units by 1 0		la value,	2007 2024



CBT-led Projects

In addition to its ongoing grants program, a number of CBT-led projects and programs are funded by the Trust. These projects and programs are identified through community engagement and often fill the gaps where grant investments are not meeting community needs and aspirations. These projects bring immediate and longer-term benefit to the region. These CBT-led projects include:

- Youth and Community Program
- Academic Assistance Bursary
- CBT Development
- Borroloola Signage Strategy

5. Financial Report

Financial Indicators

The Special Purpose Financial Report for the year ended 30 June 2024 was prepared by Deloitte, independently audited TDH Chartered Accountants and approved by the Trust Board at the Annual General Meeting on 29 October 2024.

Commentary on the key financial indicators is summarised as follows.

Rey financial indicators, as at 50 June 2024				
	2024	2023		
Revenue	\$1,494,370.00	\$1,388,300.00		
Funding expenditure	\$921,185.00	\$415,488.00		
Operating expenses	\$225,554.00	\$233,873.00		
Surplus for the year	\$132,423.00	\$1,117,740.00		
Cash and Cash Equivalents	\$10,467,347.00	\$8,011,879.00		
Accumulated surplus	\$9,481,009.00	\$9,348,686.00		

Key financial indicators, as at 30 June 2024

Revenue

The sole source of income for the Trust was the annual donation by McArthur River Mining Pty Ltd. All contributions by MRM are in line with compliance requirements.

<u>Surplus</u>

The 2023/2024 year saw a surplus of \$132,423.00. This is significantly less than the previous year and can be attributed to the Trust spending its committed funds, undertaking more activities such as initiating Borroloola Central and the CBT Youth and Community Program.

Investment Income

Investment income was up from \$242,100 in 2023 to \$276,063 in 2024.

Funding Expenditure

The value of funding payments made this year was more than the previous year, (\$921,185 in 2024 compared to \$415,488 in 2023). This is attributed to some of the major grant programs being finalised during the 2024 financial year.

Operating Expenses

There was an increase in operating expenses, \$225,554 in 2024 compared to \$213,588 in 2023. Operating expenses include consultancy fees (Borroloola Central costs, Investment Strategy development), donations (Cyclone Megan support), bookkeeping fees, communications and marketing costs, board meeting costs, and insurances.

Cash and Cash Equivalents

The Cash and Cash Equivalent increased from \$ 8,011,879 in 2023 to \$10,467,347 in 2024. This is attributed to the transfer of the investment portfolio into the bank account as cash before being invested in Morgans. The unexpended committed funds for 2024 was \$1,860,192.

The cash position of the Trust places it in a strong financial position to consider supporting major projects, honour investments already approved and continue to allocate a high percentage of annual revenue to grant funding and CBT-led projects.

Financial and Non-Financial Contributions

The operating expenses of the Trust have been able to be sustained at a low percentage of revenue due to the contributions of MRM in providing management services for the Trust. The Project Officer role is performed by a consultancy appointed and paid by MRM who also perform the Secretariat function. The total contribution by MRM outside of annual contribution to support operations during 2023/2024 was valued at \$367,010 ex GST.

Project Officer & Secretariat	Deloitte (finance)
 Grant management - submissions, contracts, reporting, monitoring Community consultation and engagement New program/project development Database management - grants, stakeholders Information management - submissions, reports, studies, photographs Administrative support for all Board meetings Correspondence Tracking Board activities and clarifying issues on request Data and information management Management of CBT-led Projects 	 Governance of the Trust - statutory returns and financial reports Financial and investment management

Management services provided by Plan C as Project Officers and Deloitte (finance)

Distributions

There were a number of previously executed projects ongoing during the reporting period, and new projects executed in 2023-24. A summary of the distributions made to grant recipients during the 2023-24 financial year is provided in the following table.

Financial Year approved	Program	Grant recipient	Focus area	Distribution (incl. GST)
2020	Mabunji Fauna Survey Gulf Islands	Mabunji Aboriginal Resource Indigenous Corporation	Environment	\$41,987
2020	Vulcana Women's Circus - Youth Circus and Drama Holiday Program	Vulcana Women's Circus	Education	\$16,885
2021	Remote Arts and Culture Program Borroloola Region	Artback NT	Art and Culture	\$51,700
2021	JMF Scholarship Program 2021-23	Moriarty Foundation	Education	\$30,113
2022	Borroloola School Breakfast Program 2024	Borroloola School Council	Education	\$41,800
2023	Borroloola School - Jimblah Music Program	Borroloola School Council	Education	\$11,000
2023	Many Rivers - Microenterprise Development Support to	Many Rivers Microfinance Limited	Enterprise and Job Creation	\$33,000

Distribution of grant funding, 1 July 2023 - 30 June 2024

Financial Year approved	Program Grant recipient		Focus area	Distribution (incl. GST)
	Borroloola and surrounding areas			
2023	Back Roads Bus Tracks 2022	Mawurli and Wirriwangkum	Health	\$5,280
2023	Borroloola School - Two Way Learning 2023-25	Borroloola School Council	Education	\$19,800
2023	JMF - Out of School Hours Engagement Programs	Moriarty Foundation	Education	\$55,000
2023	Bush Medicine Shed - Seven Emu Infrastructure	Jarrdimba Bayamuku Aboriginal Corporation	Enterprise and Job Creation	\$2,750

6. Outcomes Based Checklist

Key Performance Measures

The following key performance measures have been identified through the various Trust documents in relation to reporting responsibilities. These indicators will be used to measure the performance of the MRM Community Benefits Trust.

Area	Measures	Status	
Governance	Compliance obligations met for MRM investment	\checkmark	
	Obligations for reporting met	✓	
	Obligations for consultation met	✓	
Investment	vestment Percentage of available funds committed (i.e. MRM annual contribution) to grant programs and CBT-led development as directed by Board >85%		
	Percentage of funding spent on administration costs <5%	Х	
	Spread of grant funding across the region	→	
	Performance against priorities and needs	\checkmark	
Project outcomes	Outcomes of grant investments based on project reports	V	

Legend:

✓ Delivered

X Not progressed

→ Work continuing

Action Against Priorities

The Community Benefits Trust Three Year Plan (2022 - 2025) sets out preferences arising from both community consultation and the Board's strategic workshop held annually. In addition, the Trust Agreement sets out commitments for the life of the Trust.

Priorities are summarised in the following table along with a brief commentary on the status of action taken during 2023-2024. Overall, it demonstrates that the Trust is continuing to act in line with the preferred needs of the community and its overarching objectives.

Focus areas and Commitments	Priorities	Status	Action taken
Culture and Art	Maintain and improve arts and cultural events	-	 The Trust continues to support projects in the area of Culture and Art. These projects focus on cultural awareness and promotion, economic development for the artists, storytelling, creativity, collaboration, and providing activities and professional development opportunities. Supporting research and publications on culture and language Supporting culture and art through the Youth and Community Program
Social & Community Development	 Youth Services and Activities Men's Space and business Sport and recreation activities A multiuse community hub 	$\begin{array}{c} \rightarrow \\ X \\ \rightarrow \\ \rightarrow \\ \end{array}$	 Commitment to the Youth and Community Program Ongoing development and upgrades by Roper Gulf Regional Council to facilities and infrastructure CBT Development commitment to include multiuse community space Supporting events for the community, such as NAIDOC and Christmas Supporting major infrastructure projects that provide benefit to the community
Education		->	Ongoing support for education programs through the schools, as well as supporting education opportunities through the youth and community program
Enterprise & Job Creation		->	 Progressing land development opportunities to promote economic development Supporting programs that create employment opportunities for local people
Environment Health		✓ →	 Supporting the sea rangers Supporting the RGRC Vet Program Supporting the Youth and Community Program to provide health education / support providers

Legend:

✓ Delivered

X Not progressed

→ Work continuing

Appendix 1: All Applications July 2023 - June 2024

Project or Program	Grant recipient	Focus area	Value (ex GST)	Status at 30 June 2024	Summary
Artback NT 2024 Program	Artback NT	Culture and Arts	\$212,400	Executed	This program is an extension of the successful projects activity delivered in Borroloola from 2020 to 2023 under Artback NT's agreement with the MRM Community Benefits Trust. It includes key elements of the successful Music Program trialled in 2021- 2022. This program will include activities aimed at children, youth, men and women. Specific programming for the festivals and workshops program will be developed annually through Marlene's knowledge of and engagement with community members to identify the arts, artists and skills that are most sought-after.
Waralungku Arts Supplies and Equipment	Waralungku Arts Centre	Culture and Arts	\$22,602.73	Executed	Provision of art supplies and new equipment (air conditioners) for art centre.
MAWA Christmas	MAWA	Social and Community Development	\$6,000	Executed	Support for a Borroloola Christmas lights competition, including prizes and activities.
GYRACC Waralungku Art Exhibition Project	GYRACC	Culture and Arts	\$29,955.60	Executed	Develop and deliver exhibition featuring local artists.
Arrkula Yinbayarra singers travel support	Arrkula Yinbayarra	Culture and Arts	\$9,900	Executed	Transportation support for travel to perform.
JMF Program 2024	John Moriarty Foundation	Education	\$44,360.00	Executed	Support football competition opportunities in Darwin and Katherine for Borroloola and Robinson River kids.
Waralungku Arts Markets and Events	Waralungku Arts Centre	Culture and Arts	\$37,698.26	Executed	Funding to support Waralungku Arts to attend events to sell artwork and promote the centre.
Jarrdimba Bayamuku Camp Infrastructure	Jarrdimba Bayamuku Aboriginal Corporation	Social and Community Development	\$134,621.39	Executed	Infrastructure project to allow cultural camps at Seven Emu Station.
BARC Toilets	Borroloola Amateur Race Club	Social and Community Development	\$125,250.00	Executed	Purchase additional ablution block with toilets and showers.
Borroloola School - School for everyone	Borroloola School	Education	\$177,260.00	Not Supported	Funding to support various school initiatives, such as food, transport and uniforms
Community Self maintenance	Garawa 1 Camp Aboriginal Corp	Social and Community Development	\$15,000	Not Supported	Purchase equipment to self-maintain community areas.
Ceremony Area Shelters	NA	Social and Community Development	\$800,000	Not Supported	Construction of four shelters for each language group at the Ceremony Grounds.
Urgent Road Repairs	NA	Social and Community Development	\$185,000	Not Supported	Immediate and urgent road repair for town camps.

Project or Program	Grant recipient	Focus area	Value (ex GST)	Status at 30 June 2024	Summary
Healthy Homes Healthy Living Program	NA	Social and Community Development	\$145,000	Not Supported	Purchase approximately 200 whitegoods for households.
Darwin Basketball Association - community basketball program	Darwin Salties National Wheelchair Basketball Team	Social and Community Development	\$10,000	Not Supported	Community participation events with Darwin Salties National Wheelchair team.
Pre School Nutrition Program	Borroloola School	Education/Health	\$12,000	Not Supported	Provide 3 meals a day to preschool to support health and learning.
Robinson River School - school improvements	Robinson River School	Education	\$600,000 for playground infrastructure & \$480,000 for EON program	Not Supported	Improvements to playground infrastructure (shade structures and basketball court floor).
Seven Emu Station Pastoral Skills Program	Jarrdimba Bayamuku Aboriginal Corporation	Education	\$50,000	More information required	Support young people in Borroloola and Robinson River in skills development in horse, cattle and general station management work, with a view to developing skills where they may be employed on local stations or in the cattle industry further afield.
Rubber Vine Surveys	NLC	Environment	\$134,621.38	More information required	Undertake aerial survey to understand spread of rubber vine into NT Gulf of Carpentaria.

Appendix 2: CBT Led Develo	opments July 2023 - June 2024
Appendix 2. CDT Led Develo	pinents July 2025 - Julie 2024

Project or Program	Focus area	Value (ex GST)	Status at 30 June 2024	Description
Academic Assistance Bursary	Education	\$55,097.42	Ongoing	Provide funding to support high school students in Borroloola, Robinson River, Outstations and Town Camps in the purchase of essential IT equipment (computers, laptops, tablets and accompanying supplies) for school.
CBT Development	Enterprise and Job Creation	Investment to date \$707,099.00	In progress	Commitment to the development of a multi-use development at 6 Searcy Street, Borroloola. NIAA funding was approved June 2024.
Youth and Community Program	Social Community and Development	\$547,661	In progress	Delivery of the CBT Youth and Community Program in Borroloola and Robinson River
Borroloola Signage Strategy	Social and Community Development	ТВА	In progress	Development of town signage using the Four Clans Artwork

Social and Community Culture and Art Education Environment Enterprise and job Health Development creation Ongoing support for More trees in the community Continue support for Youth programs and activities CBT development providing community . ne Waralungku Arts Small business support shade health clinic supporting young people spaces entre chool Breakfast Program Apprenticeships and trade . Continue supporting Sea · Mental health support Community events Youth programs and activities cademic Assistance Bursary training opportunities - job Grief counselling and activities that Housing - major issue in the community . amily Fun Days – Two Way ready Community clean up days services ٠ recognise and Sport and recreation opportunities, Mine opportunities · Community clean up Can recycling Learning - Teach young . elebrate culture e.g., particularly for young people e.g. football, people outside the classroom CBT development Tourism davs AIDOC celebrations oftball, basketball, AFL · Drug and alcohol on country providing job opportunities . Archaeology on Marra and Malandari Community events and activities that . Nutrition education and meal both during construction education and ountr estival alion with significant days/events provision and once developed Preservation of significant awareness Ongoing support for ٠ Events committee • chool holidays and weekend Local entrepreneur support environmental areas Shade in town Aalandari Festiva Events trailer . through Many Rivers Feral animal control Nutrition Music Program ctivities for young people . Town camp upgrades and infrastructure Language and Small business Scrap metal clean up • Youth education and Extra curricular activities to Tourism opportunities . Cultural Centre support school attendance opportunities upport Playground Traditional dancing ٠ Culture camps Vocational workshops in • Covid support · Footpaths and other amenity Youth connection to Language preservation hairdressing, hospitality, ackade improvements ulture port and recreation activities Laundry service music, singing, dancing Two Way Learning Rodeo grounds upgrades . Apprenticeships and trade and make up, nails and Animal health Tourism opportunities Showgrounds upgrades opportunities - job ready beauty Preserving culture Bus service and other transport options ٠ Housing to support program and skills and recording stories Laundry . employment development ith Elders · Women's and men's spaces Emergency accommodation • Tourism opportunities esearch and ٠ Community hub and meeting spaces . Work experience for young people ecording of language Funeral support – mental health support Vocational University support rough various Upgrades to church opportunities hechanism Infrastructure and upgrades at cemetery . Photo book Community garden at (funeral space) documenting Robinson River Continual and regular counselling language and stories Hosting inspirational people in services of elders community Utilising existing infrastructure and Bush tucker / medicine buildings in community for other purposes · Meeting places in town camps obinson River arts ٠ entre and artwor Lights on oval Culture camps . Support economic âĿ Academic development / Sport and Arts, culture and Infrastructure Youth Assistance entrepreneurial 甸邸 improvements recreation community Strategy Bursary opportunities events PRIORITIES

Appendix 3: Three Year Plan 2022-2025 Aspirations Summa Legend:

<mark>GREEN HIGHLIGHT</mark> <mark>YELLOW HIGHLIGHT</mark> NO HIGHLIGHT a project meeting this aspiration is being/has been delivered a project meeting this aspiration is progressing/planned Not yet progressed

MRM Community Benefits Trust, Annual Review 2023-24